The OECD defines open government as "a culture of governance that promotes the principles of transparency, integrity, accountability and stakeholder participation in support of democracy and inclusive growth." There are three key aspects that contribute to successful delivery of open government reforms: the mechanisms by which countries co-ordinate open government initiatives; the institutional settings and tasks of relevant co-ordination units, and the extent to which countries monitor the implementation and evaluate the impact of open government initiatives.

Of the seven SEA countries surveyed, six (or 86%) indicated that there is an office responsible for horizontal co-ordination of open government initiatives, compared to 77% of OECD countries. In three of the six (Malaysia, the Philippines and Thailand) this office already existed and addresses open government as part of a larger portfolio (such as digital government). In Indonesia, the office responsible for horizontal co-ordination of open government initiatives is a newly created unit within an office with a larger portfolio, while in Viet Nam it is a department within the government office. In Singapore, it sits in the Prime Minister's Office.

The responsibilities and tasks of these co-ordination units vary from country to country. In all six of the SEA countries with an office, the office is in charge of co-ordinating implementation of open government initiatives. In Indonesia, the Philippines and Singapore the units are also in charge of allocating some financial resources for implementation. By comparison, this task is carried out by 20% of OECD countries. Furthermore, in only 57% of the surveyed SEA countries is the co-ordination unit in charge of communicating the reforms, which is significantly lower than in OECD countries, at 73%.

Understanding the extent to which open government initiatives are achieving their goals or not depends on governments monitoring the implementation and evaluating their impact. Five of the SEA countries surveyed reported that they monitor the implementation of open government initiatives, less than the 86% of OECD countries that report the same. Furthermore, 57% of the surveyed SEA countries reported that they evaluate the impact of such initiatives – similar to OECD countries (59%). Some SEA countries carry out monitoring and evaluation through the normal activities of public institutions involved in open government – 71% of countries monitor and 57% evaluate in this way.

Of the seven SEA countries that evaluated the impact of open government policies, 71% also reported communicating evaluation results. Notably, Cambodia, Indonesia and the Philippines make the results of the evaluations publicly available. Sharing – and acting upon – the information collected via the monitoring and evaluation process is necessary to make sure that open government initiatives are increasingly effective, as well as reflective of government strategies and stakeholder needs. For example, Cambodia, Malaysia and Singapore used the findings from their evaluations to develop mobile apps that enhanced feedback and complaint mechanisms to improve their public service delivery.

# Methodology and definitions

The SEA data were collected through the OECD Open Government and Open Data Survey, conducted in 2018 in Southeast Asia. The Open Government part of the survey was answered by seven countries: Cambodia, Indonesia, Malaysia, the Philippines, Singapore, Thailand and Viet Nam. Respondents were predominantly senior government officials in charge of open government reforms.

The data for OECD countries were collected in 2015 through the Open Government Co-ordination and Citizen Participation in the Policy Cycle Survey. Respondents were predominantly senior government officials in charge of open government reforms.

### Further reading

OECD (2016), Open Government: The Global Context and the Way Forward, OECD Publishing, Paris, http://dx.doi.org/10.1787/9789264268104-en.

### Figure notes

6.15. and 6.16: Data for Australia, Japan, Korea and New Zealand are for 2015. Note that at the time of the survey, the responsibilities of Australia's open government co-ordination office had not yet been determined.

### 6.15. Existence of an office responsible for horizontal co-ordination of open government initiatives, 2018

Country	Is there an office?	Where is this office located?			
Indonesia	Yes	National Secretariat Open Government Indonesia, Ministry of National Development Planning			
Malaysia	Yes	Malaysian Administrative Modernisation and Management Planning Unit			
Philippines	Yes	Open Government Partnership Secretariat, Fiscal Planning and Reforms Bureau, Department of Budget and Management			
Singapore	Yes	Smart Nation Digital Government Group, Prime Minister's Office			
Thailand	Yes	E-Government Agency, Public Sector Development Commission			
Viet Nam	Yes	Department within the Government Office			
Cambodia	No				
Australia	Yes	Department of the Prime Minister and Cabinet			
Japan	Yes	National Strategy Office of Information and Communications Technology, Cabinet Secretariat			
Korea	Yes	Government 3.0 Committee, Prime Minister's Office			
New Zealand	No				

Sources: For SEA countries, OECD (2018) Open Government and Open Data Survey. For OECD countries, OECD (2015) Open Government and Open Data Survey.

StatLink https://doi.org/10.1787/888933841482

# 6.16. Responsibilities of the open government co-ordination office, 2018

	1 0				•		
	Coordinate the implementation of Open Government initiatives	Develop the open government strategy	Monitor implementation	Evaluate impact	Communicate the reforms	Assign some financial resources for its implementation	
Cambodia	0	0	0	0	0	0	
Indonesia	•	•	•	•	•	•	
Malaysia	•	•	•	0	0	0	
Philippines	•	•	•	•	•	•	
Singapore	•	•	•	•	•	•	
Thailand	•	•	•	•	•	0	
Viet Nam	•	0	0	0	0	0	
SEA Total	6	5	5	4	4	3	
Australia	0	0	0	0	0	0	
Japan	•	•	•	•	•	•	
Korea	•	•	•	•	•	0	
New Zealand	0	0	0	0	0	0	
OECD Total	25	26	23	16	22	4	

Кеу:

Yes = ●

No = O

Sources: For SEA countries, OECD (2018) Open Government and Open Data Survey. For OECD countries, OECD (2015) Open Government and Open Data Survey.

StatLink https://doi.org/10.1787/888933841501



#### From:

# **Government at a Glance Southeast Asia 2019**

# Access the complete publication at:

https://doi.org/10.1787/9789264305915-en

# Please cite this chapter as:

OECD/Asian Development Bank (2019), "Open government co-ordination unit: Institutional settings and key functions", in *Government at a Glance Southeast Asia 2019*, OECD Publishing, Paris.

DOI: https://doi.org/10.1787/6508061c-en

This work is published under the responsibility of the Secretary-General of the OECD. The opinions expressed and arguments employed herein do not necessarily reflect the official views of OECD member countries.

This document and any map included herein are without prejudice to the status of or sovereignty over any territory, to the delimitation of international frontiers and boundaries and to the name of any territory, city or area.

You can copy, download or print OECD content for your own use, and you can include excerpts from OECD publications, databases and multimedia products in your own documents, presentations, blogs, websites and teaching materials, provided that suitable acknowledgment of OECD as source and copyright owner is given. All requests for public or commercial use and translation rights should be submitted to rights@oecd.org. Requests for permission to photocopy portions of this material for public or commercial use shall be addressed directly to the Copyright Clearance Center (CCC) at info@copyright.com or the Centre français d'exploitation du droit de copie (CFC) at contact@cfcopies.com.

